

Florida Behavioral System Market Profile

© 2018 Otsuka Pharmaceutical Development & Commercialization, Inc., Rockville, MD

Lundbeck, LLC.

June 2018 MRC2.CORP.X.02660



This resource is provided for informational purposes only and is not intended as reimbursement or legal advice. You should seek independent, qualified professional advice to ensure that your organization is in compliance with the complex legal and regulatory requirements governing health care services, and that treatment decisions are made consistent with the applicable standards of care.

Except as otherwise indicated, the information provided is accurate to the best of Otsuka's knowledge as of June 2018. PsychU provides this information for your convenience. In order to obtain the most up-to-date information about a state or its programs, please contact the organization listed within this state's Mental Health System Guidebook.

Behavioral Health Market Profile Overview

- A. Executive Summary
 - 1. Physical Health Care Coverage Map
 - 2. Medicaid System Overview
 - 3. Medicaid Care Coordination Initiatives
 - 4. Behavioral Health Safety-Net Delivery System: Overview
 - 5. Behavioral Health Safety-Net Delivery System
 - 6. Behavioral Health Safety-Net Delivery System: Managing Entities Map
 - 7. Behavioral Health Safety-Net Delivery System: Managing Entities
- B. Health Financing System Overview
 - 1. Population Demographics
 - 2. Population Centers
 - 3. Population Distribution By Payer: National Vs. State
 - 4. Largest Health Plans By Enrollment
 - 5. Largest Health Plans By Estimated SMI Enrollment
 - 6. Health Insurance Marketplace
- C. <u>Medicaid Administration</u>, <u>Governance & Operations</u>
 - 1. Medicaid Governance Organization Chart
 - 2. Medicaid Governance: Key Leadership
 - 3. Medicaid Expansion Status
 - 4. Medicaid Program Benefits

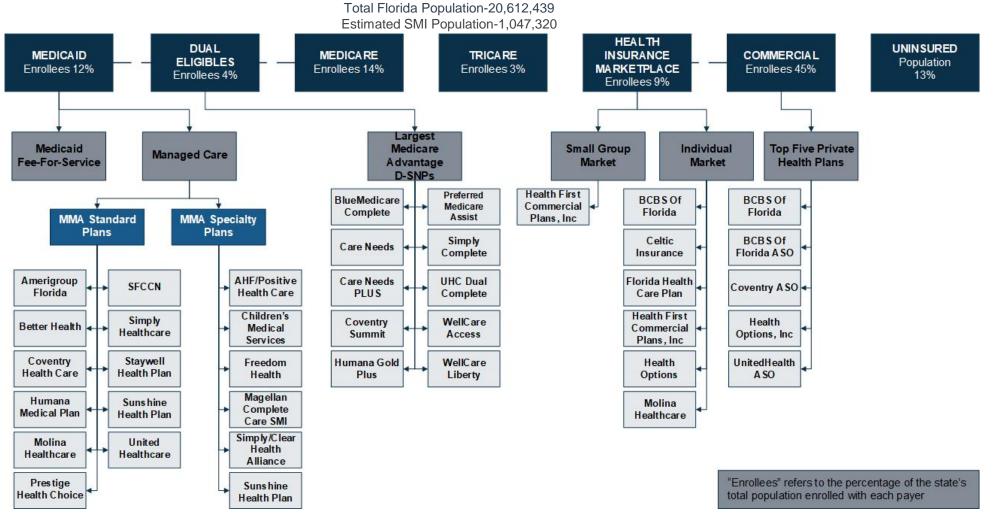
- D. Medicaid Financing & Service Delivery System
 - 1. Medicaid Financing & Service Delivery System
 - 2. Medicaid Service Delivery System Enrollment By Eligibility Group
 - 3. Medicaid FFS Program: Overview
 - 4. Medicaid FFS Program: Behavioral Health Benefits
 - 5. Medicaid FFS Program: SMI Population
 - Medicaid Managed Care Program: Overview
 - 7. Medicaid Managed Care Program: Managed Medical Assistance
 - Medicaid Managed Care Program: Managed Care Regions
 - Medicaid Managed Care Program: MMA Health Plans By Region
 - 10. Medicaid Managed Care Program: MMA Specialty Health Plans By Region
 - 11. Medicaid Managed Care Program: MMA SMI Specialty Plan
 - 12. Medicaid Managed Care Program: Long-Term Care Program
 - 13. Medicaid Managed Care Program: LTC Plans By Region
 - 14. Medicaid Managed Care Program: Behavioral Health Benefits
 - 15. Medicaid Managed Care Program: SMI Population
 - 16. Medicaid Program: Care Coordination Initiatives
 - 17. Medicaid Program: Demonstration & Care Management Waiver
 - 18. Medicaid Program: Section 1915 (c) HCBS Waivers
 - 19. Medicaid Program: New Initiatives
 - 20. Medicaid Managed Care Program: Contract Awards By Region
 - 21. Medicaid Managed Care Program: Specialty Plan Contract Awards By Region
- E. State Behavioral Health Administration & Finance System
 - Substance Abuse & Mental Health Office Governance: Organization Chart
 - Substance Abuse & Mental Health Office Governance: Key Leadership
 - 3. Mental Health & Addiction Hospital Bed Distribution
 - State Psychiatric Institutions
 - 5. State Psychiatric Institutions: Catchment Areas
- F. State Behavioral Health Stakeholder Organizations
 - 1. Accountable Care Organizations
 - 2. Accountable Care Organizations: Continued
- G. Appendices
 - 1. Acronym Legend
 - 2. Glossary Of Terms
 - 3. Sources





A. Executive Summary

A.1. Florida Physical Health Care Coverage Map



A.2. Medicaid System Overview

| Medicaid Financial Delivery System Enrollment | | |
|--|---|--|
| Total Medicaid population distribution | As of April 2018: 8% in fee-for-service (FFS), 92% in managed care | |
| SMI population inclusion in managed care | Florida does not specifically preclude individuals with SMI from enrolling in managed care, therefore, the majority of the SMI population is enrolled in managed care A specialty health plan for individuals with SMI is available in most regions Estimated 23% of population in FFS, 77% in managed care | |
| Dual eligible population inclusion in managed care | Dual eligibles enrolled in D-SNPs are excluded from managed care Estimated 46% of population in FFS, 54% in managed care | |

| Medicaid Financing & Risk Arrangements: Behavioral Health | | | |
|---|--|--|--|
| Service Type | FFS Population | Managed Care Population | |
| Traditional behavioral health | Covered FFS by the state | Included in the health plan's capitation | |
| Specialty behavioral health | Covered FFS by the state | Included in the health plan's capitation | |
| Pharmaceuticals | Covered FFS by the state | Included in the health plan's capitation | |
| Long-term services & supports (LTSS) | Delivered by standalone plans under the Long- Term Care program | Delivered by standalone plans under the Long-Term Care program | |



A.3. Medicaid Care Coordination Initiatives

| Medicaid Care Coordination Entities For Chronic Care Populations (Including SMI) | | | |
|--|-------------------|--|--|
| Care Coordination Entity | Active Program | Description | |
| Managed Care Health Plan | ✓ | Health plans are responsible for care coordination | |
| Primary Care Case Management (PCCM) | | None | |
| Accountable Care Organization (ACO) Program | | None | |
| Affordable Care Act (ACA) Model Health Home | | None | |
| Patient-Centered Medical Home (PCMH) | | No statewide program, but health plans may link provider organization incentive payments to PCMH accreditation | |



A.4. Behavioral Health Safety-Net Delivery System Overview

State Agency Responsible For Uninsured Citizens & Delivery System Model

Physical Health Services

 County health departments, which are state-local partnerships between the Florida Department Of Health and the county governing boards, provide physical health care services to the safety-net population

Mental Health Services

The Florida Department Of Children & Families, Office Of Substance Abuse & Mental Health (OSAMH)
administers the mental health program for the safety-net population; OSAMH contracts with seven
agencies that manage delivery of care through local provider networks

Addiction Treatment Services

 OSAMH also administers the addiction treatment services program for the safety-net population through contracts with the same seven agencies that manage mental health services

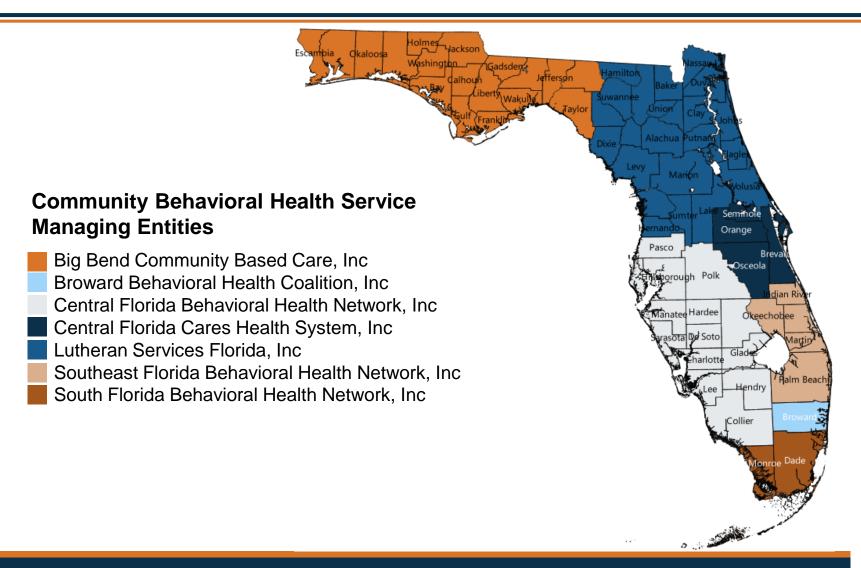


A.5. Behavioral Health Safety-Net Delivery System

- The Office Of Substance Abuse & Mental Health (OSAMH) within the Florida Department Of Children & Families administers the mental health and addiction treatment services program for the safety-net population
- Using state and federal funding, OSAMH contracts with seven agencies, called managing entities, that manage delivery of care through local provider networks
- Delivery of services is divided among 20 circuits that correspond to the state judicial court circuits
 - Only one managing entity operates within each circuit, with the exception of Circuit 3, which has two managing entities
 - A managing entity may be responsible for one or more circuits
- Each managing entity must conduct a needs assessment every three years to determine the optimal array of behavioral health services for its communities
- For program regulation and oversight, the state is divided into six regions, each overseen by an OSAMH regional director
 - The six regions correspond with the Florida Department Of Children & Families administrative divisions, and do
 not necessarily align with the managing entities' areas of responsibility
 - One or more managing entities may operate within each region



A.6. Behavioral Health Safety-Net Delivery System Managing Entities Map



A.7. Behavioral Health Safety-Net Delivery System Managing Entities

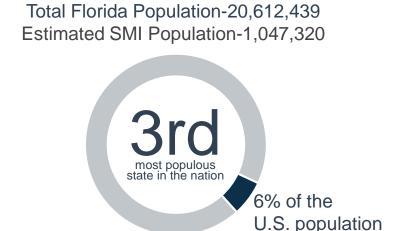
| Managing Entity | Region | Circuit | Counties Served |
|--|-----------|---------|--|
| | Northwest | 1 | Escambia, Okaloosa, Santa Rosa, Walton |
| Big Bend Community | | 2 | Franklin, Gadsden, Jefferson, Leon, Liberty, Wakulla |
| Based Care, Inc | | 14 | Bay, Calhoun, Gulf, Holmes, Jackson, Washington |
| | Northeast | 3 | Madison, Taylor |
| Broward Behavioral Health Coalition, Inc | Southeast | 17 | Broward |
| | Central | 10 | Hardee, Highlands, Polk |
| | | 6 | Pasco, Pinellas |
| Central Florida Behavioral Health Network, Inc | Suncoast | 12 | De Soto, Manatee, Sarasota |
| | | 13 | Hillsborough |
| | | 20 | Charlotte, Collier, Glades, Hendry, Lee |

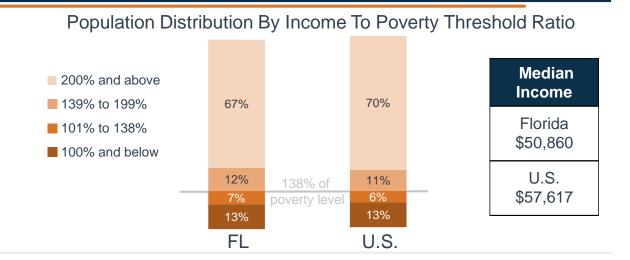
| Managing Entity | Region | Circuit | Counties Served |
|--|-----------|---------|--|
| Central Florida Cares | Central | 9 | Orange, Osceola |
| Health System, Inc | Central | 18 | Brevard, Seminole |
| | Central | 5 | Citrus, Hernando, Lake, Marion, Sumter |
| Lutheran Services | Northeast | 3 | Columbia, Dixie, Hamilton, Lafayette, Suwannee |
| Florida, Inc | | 4 | Clay, Duval, Nassau |
| | | 7 | Flagler, Putnam, St. Johns, Volusia |
| | | 8 | Alachua, Baker, Bradford, Gilchrist, Levy, Union |
| Southeast Florida Behavioral Health | | 15 | Palm Beach |
| Network, Inc | Southeast | 19 | Indian River, Martin, Okeechobee, St. Lucie |
| South Florida Behavioral Health | Southern | 11 | Miami-Dade |
| Network, Inc | Southern | 16 | Monroe |

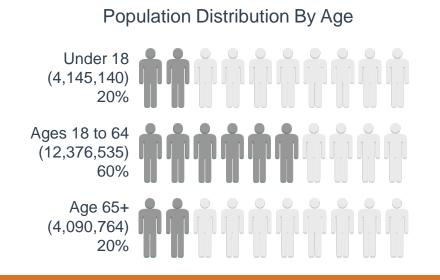


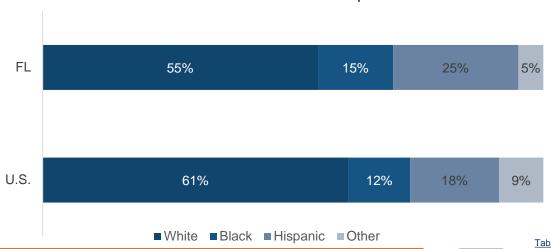
B. Florida Health Financing System Overview

B.1. Population Demographics



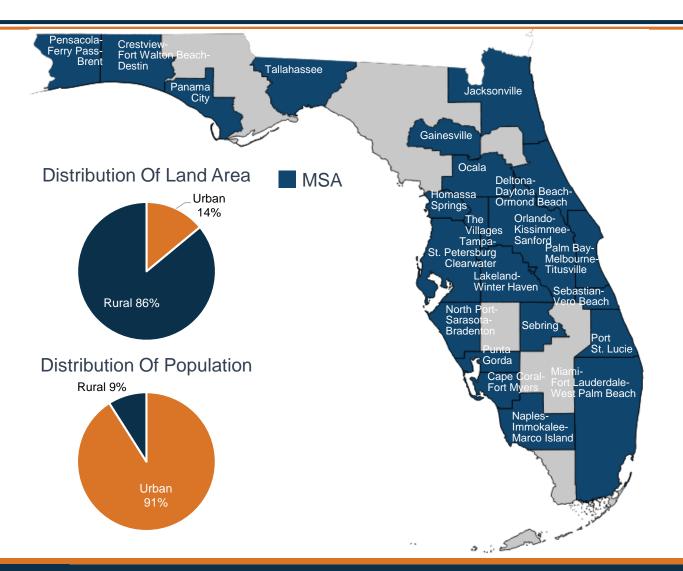






Florida & U.S. Racial Composition

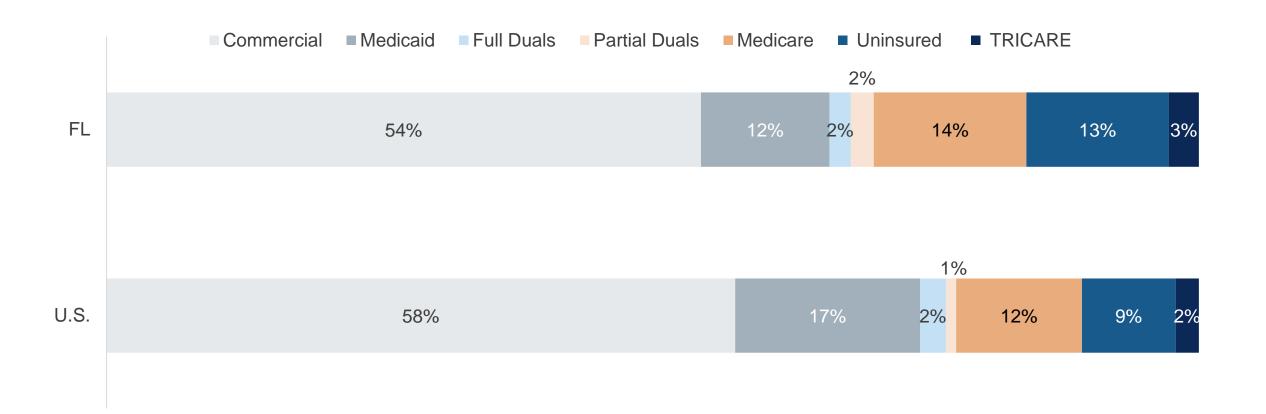
B.2. Population Centers



| Metropolitan Statistical Areas (MSAs) | | | |
|--|----------------------|-----------------------|--|
| MSA | Florida Residents | Percent Of Population | |
| Total MSA Population | 19,902,741 | 97% | |
| Miami-Fort Lauderdale-West Palm Beach | 6,066,387 | 29% | |
| Tampa-St. Petersburg- Clearwater | 3,032,171 | 15% | |
| Orlando-Kissimmee-Sanford | 2,441,257 | 12% | |
| Jacksonville | 1,478,212 | 7% | |
| North Port-Sarasota-Bradenton | 788,457 | 4% | |
| Cape Coral-Fort Myers | 722,336 | 4% | |
| Lakeland-Winter Haven | 666,149 | 3% | |
| Deltona-Daytona Beach- Ormond Beach | 637,674 | 3% | |
| Palm Bay-Melbourne-Titusville | 579,130 | 3% | |
| Pensacola-Ferry Pass-Brent | 485,684 | 2% | |
| Other MSAs | 3,005,284 | 15% | |



B.3. Population Distribution By Payer National Vs. State





B.4. Largest Florida Health Plans By Enrollment

| Plan Name | Plan Type | Enrollment* |
|---------------------------------|---|-------------|
| BlueCross BlueShield Of Florida | Commercial administrative services only (ASO) | 2,511,589 |
| Medicare Fee-For-Service (FFS) | Medicare | 2,059,585 |
| UnitedHealthcare Insurance Co | Commercial ASO | 1,606,608 |
| BlueCross BlueShield Of Florida | Commercial | 1,440,307 |
| Coventry Health Care | Commercial ASO | 1,041,850 |
| TRICARE | Other public | 707,226 |
| Health Options, Inc | Commercial | 664,310 |
| Staywell Health Plan Of Florida | Medicaid managed care | 634,088 |
| Cigna | Commercial ASO | 521,902 |
| Sunshine State Health Plan, Inc | Medicaid managed care | 471,249 |

^{*} Medicaid enrollment as of April 2018; TRICARE as of April 2018; Commercial as of 4th quarter 2017; Medicare as of September 2017



B.5. Largest Florida Health Plans By Estimated SMI Enrollment

| Plan Name | Plan Type | Enrollment* | Estimated SMI Enrollment |
|---------------------------------|--|-------------|--------------------------|
| Medicare Fee-For-Service (FFS) | Medicare | 2,059,585 | 294,521 |
| Magellan Complete Care, LLC | Medicaid managed care-SMI specialty plan | 79,203 | 65,706 |
| BlueCross BlueShield Of Florida | Commercial ASO | 2,511,589 | 57,767 |
| Humana Gold Plus | Medicare | 363,179 | 51,935 |
| Medicaid FFS | Medicaid FFS (full benefit population) | 246,227 | 51,511 |
| TRICARE | Other public | 707,226 | 39,605 |
| UnitedHealthcare Insurance Co | Commercial ASO | 1,606,608 | 36,952 |
| BlueCross BlueShield Of Florida | Commercial | 1,440,307 | 33,127 |
| Care Improvement Plus | Medicare | 219,095 | 31,331 |
| Coventry Health Care | Commercial ASO | 1,041,850 | 23,963 |

^{*} Medicaid enrollment as of April 2018; TRICARE as of April 2018; Commercial as of 4th quarter 2017; Medicare as of September 2017



B.6. Health Insurance Marketplace

| Health Insurance Marketplace | | |
|------------------------------|--|--|
| Type Of Marketplace | Federal | |
| Individual Enrollment | https://www.healthcare.gov/ | |
| Contact | 1-800-318-2596 | |
| Small Business Enrollment | https://www.healthcare.gov/smal I-businesses/ | |
| Contact | 1-800-706-7893 | |

2018 Individual Market Health Plans

- Blue Cross & Blue Shield Of Florida
- 2. Celtic Insurance Company
- 3. Florida Health Care Plan, Inc
- 4. Health First Commercial Plans, Inc.
- 5. Health Options, Inc.
- 6. Molina Healthcare Of Florida, Inc.

2018 Small Group Market Health Plans

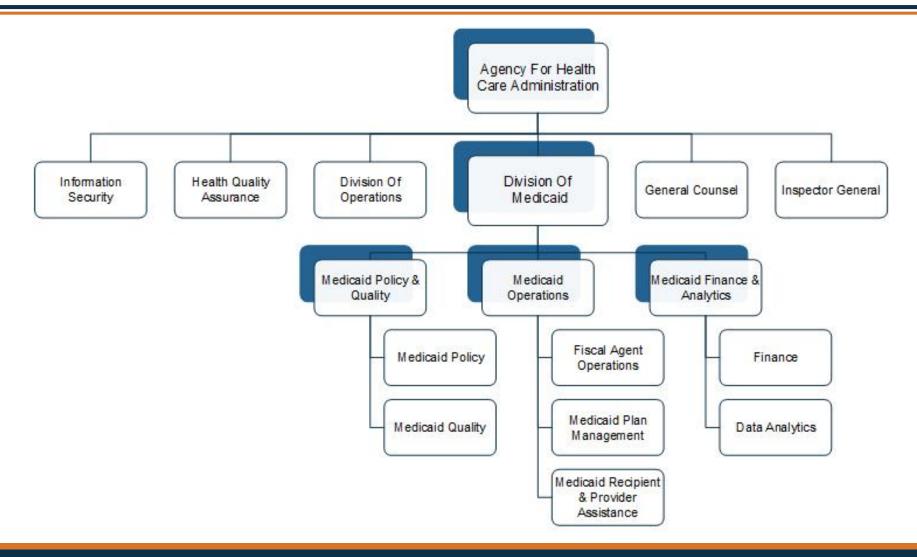
Health First Commercial Plans, Inc.





C. Medicaid Administration, Governance & Operations

C.1. Medicaid Governance Organization Chart



C.2. Medicaid Governance Key Leadership

| Name | Position | Department |
|----------------|---|---|
| Justin Senior | Secretary | Agency For Health Care Administration |
| Beth Kidder | Deputy Secretary State Medicaid Director | Agency For Health Care Administration, Division Of Medicaid |
| Shevaun Harris | Assistant Deputy Secretary, Medicaid Policy & Quality | Agency For Health Care Administration, Division Of Medicaid |
| Abby Riddle | Assistant Deputy Secretary, Medicaid Operations | Agency For Health Care Administration, Division Of Medicaid |
| Vacant | Assistant Deputy Secretary, Medicaid Finance & Analytics | Agency For Health Care Administration, Division Of Medicaid |



C.3. Medicaid Expansion Status

| Medicaid Expansion | | |
|---|--|--|
| Participating In Expansion | No | |
| Date Of Expansion | N/A | |
| Medicaid Eligibility Income Limit For Able-Bodied Adults | 29% of FPL for parents; 29% for childless adults ages 19 and 20; 0% for other childless adults | |
| Legislation Used To Expand Medicaid | N/A | |
| Number Of Individuals Enrolled In The Expansion Group (December 2016) | N/A | |
| Number Of Enrollees Newly Eligible Due To Expansion | N/A | |
| Benefits Plan For Expansion Population | N/A | |



C.4. Medicaid Program Benefits

Federally Mandated Services

- Inpatient hospital services other than services in an institution for mental disease (IMD)
- 2. Outpatient hospital services
- 3. Rural Health Clinic services
- 4. Federally Qualified Health Center (FQHC) services
- 5. Laboratory and x-ray services
- 6. Nursing facilities for individuals 21 and over
- 7. Early & Periodic Screening & Diagnosis & Treatment (EPSDT)
- 8. Family planning services and supplies
- 9. Free standing birth centers
- Pregnancy-related and postpartum services
- 11. Nurse midwife services
- 12. Tobacco cessation programs for pregnant women
- 13. Physician services
- 14. Medical and surgical services of a dentist
- 15. Home health services
- 16. Nurse practitioner services
- 17. Non-emergency transportation to medical care

Florida's Optional Services

- 1. Podiatry
- 2. Chiropractic services
- 3. Services of other practitioners
- 4. Clinic services
- Dental services and dentures
- 6. Physical therapy
- 7. Occupational therapy
- Services for individuals with speech, hearing, and language disorders
- Prescribed drugs
- Prosthetic devices
- Optometry and eyeglasses
- 12. Diagnostic, screening, and preventive services
- 13. Rehabilitative services
- 14. Inpatient services for individuals age 65 and over in IMDs
- 15. ICF/IDD services
- 16. Public institution services for individuals with I/DD
- 17. Inpatient psychiatric services for individuals under age 22
- 18. Hospice care
- Nursing facility services for individuals under 21





D. Medicaid Financing & Service Delivery System

D.1. Medicaid Financing & Service Delivery System

| Medicaid System Characteristics | | | |
|---------------------------------|--|---|--|
| Characteristics | Medicaid Fee-For-Service (FFS) Medicaid Managed Care | | |
| Enrollment (2017) | 751,224 | 3,069,224 | |
| SMI Enrollment | Florida does not specifically preclude individuals with SMI from enrolling in managed care, therefore the majority of the SMI population is enrolled in managed care A specialty health plan for individuals with SMI is available in most regions An estimated 77% of the SMI population is in managed care | | |
| Management | Agency For Health Care Administration | Managed Medical Assistance (MMA): 11 full-risk health plans SMI population: One full-risk specialty plan | |
| Payment Model | Fee-For-Service | MMA: Capitated rateSMI population: Capitated rate | |
| Geographic Service Area | Statewide | MMA: Statewide, with plans available by region SMI population: All but three regions | |

Total Medicaid: 3,822,021 | Total Medicaid With SMI: 340,159



D.2. Medicaid Service Delivery System Enrollment By Eligibility Group

| Population | Mandatory FFS Enrollment | atory FFS Enrollment Option To Enroll In FFS Or Managed Care | | | | | |
|---------------------------------------|---|--|--|--|--|--|--|
| Parents & Caretakers | Parents & Caretakers | | X | | | | |
| Children | | | X | | | | |
| Blind & Disabled Individuals | | | X | | | | |
| Aged Individuals | | | X | | | | |
| Dual Eligibles | Partial-benefit dual eligiblesD-SNP enrollees | | Full-benefit dual eligibles not enrolled in D-SNPs | | | | |
| Medicaid Expansion | Not applicable | | | | | | |
| Individuals Residing In Nursing Homes | | | X | | | | |
| Individuals Residing In ICF/IDD | | X | | | | | |
| Individuals In Foster Care | | | X | | | | |
| Other Populations | Family planning only Breast & Cervical Cancer Program Emergency Medicaid for aliens | Having other health care coverage Receiving refugee assistance Residing in justice system residential or group home facilities Enrolled in or waitlisted for I/DD homeand community based services (HCBS) waiver program Receiving services in a prescribed pediatric extended care center | | | | | |

D.3. Medicaid FFS Program Overview

- FFS enrollment as of April 2018 was 751,224
 - Of these, 246,227 were full benefit enrollees
 - The other 504,997 FFS enrollees include individuals with limited benefits: partial benefit dual eligibles, family planning waiver enrollees, Breast & Cervical Cancer Program enrollees, emergency service recipients, medically needy individuals, and enrollees living in juvenile justice residential facilities
- Adults who receive physical and behavioral health services through the FFS system must receive their long-term services and supports (LTSS) through a Long-Term Care (LTC) program health plan
 - As of April 2018, 18,434 FFS enrollees received LTSS through an LTC plan



D.4. Medicaid FFS Program Behavioral Health Benefits

FFS Mental Health Benefits

- 1. Inpatient services
- Assessment, evaluation, and testing
- 3. Treatment plan development and modification
- 4. Medication management
- 5. Individual, group, and family therapy
- 6. Day services
- Psychosocial rehabilitation
- 8. Clubhouse services
- 9. Targeted case management
- 10. Therapeutic on-site services for individuals under21 years old

FFS Addiction Treatment Benefits

- 1. Inpatient detoxification
- 2. Assessment and evaluation
- 3. Treatment plan development and modification
- 4. Individual, group, and family therapy
- Medication assisted treatment
- 6. Day services

Through certified Medicaid match agreements, the state also distributes Medicaid funds on an FFS basis to reimburse the counties for the federal share of financing for delivery of the following addiction treatment services: comprehensive aftercare, individual and group peer recovery support services, and intervention services



D.5. Medicaid FFS Program SMI Population

- Florida does not specifically preclude individuals with SMI from enrolling in managed care based on a diagnosis of SMI; however, individuals with SMI may be enrolled in FFS based on other criteria
- It is estimated that as of April 2018, 23% of the SMI population was enrolled in FFS





D.6. Medicaid Managed Care Program Overview

- Managed care enrollment as of April 2018 was 3,069,224
- Florida calls its managed care program the Statewide Medicaid Managed Care (SMMC)
- The SMMC program consists of two components
 - Managed Medical Assistance (MMA): The MMA program provides medical and behavioral health services to children and adults
 - Long-Term Care (LTC): The standalone LTC program serves both the FFS and MMA populations; it
 provides nursing facility and HCBS to elderly persons and adults with disabilities who meet the
 requirements for a nursing facility level of care
- Although the managed care contract requires the health plans to increase compensation for qualified physicians based on savings realized through effective care management, no comprehensive value-based reimbursement model is in place as of May 2018

| | LTC Enrollment | Persons Not Receiving LTC | Total Enrollment |
|------------------------|-------------------|------------------------------|---------------------|
| FFS Program | 18,434 | 732,790 | 751,224 |
| MMA Program | 83,512 | 2,985,712 | 3,069,224 |
| Total Medicaid Program | 100,220 | 3,721,801 | 3,822,021 |



D.7. Medicaid Managed Care Program Managed Medical Assistance

- The Managed Medical Assistance (MMA) component of the statewide managed care program provides medical and behavioral health services to children and adults
- MMA delivers physical and behavioral health services to most populations through 11 standard health plans
- The state delivers services to populations with special health care needs (individuals with HIV/AIDS, dual eligibles with chronic conditions, children in child welfare, children with chronic conditions, and individuals with SMI) through six full-risk specialty health plans
 - Each specialty plan must have a care coordination program designed specifically for the population's special health care needs
 - Enrollment in specialty plans is optional, as individuals must have freedom of choice
- The MMA program is statewide, but plans are available by region; individuals may choose to enroll in any available plan
- MMA enrollees in specialty or standard health plans who require a nursing facility level of care receive LTSS via the Long-Term Care (LTC) managed care program



D.8. Medicaid Managed Care Program Managed Care Regions

| Region | Counties |
|--------|---|
| 1 | Escambia, Okaloosa, Santa Rosa, Walton |
| 2 | Bay, Calhoun, Franklin, Gadsden, Gulf, Holmes, Jackson, Jefferson, Leon, Liberty, Madison, Taylor, Wakulla, Washington |
| 3 | Alachua, Bradford, Citrus, Columbia, Dixie, Gilchrist, Hamilton, Hernando, Lafayette, Lake, Levy, Marion, Putnam, Sumter, Suwannee, Union |
| 4 | Baker, Clay, Duval, Flagler, Nassau, St. Johns, Volusia |
| 5 | Pasco, Pinellas |
| 6 | Hardee, Highlands, Hillsborough, Manatee, Polk |
| 7 | Brevard, Orange, Osceola, Seminole |
| 8 | Charlotte, Collier, DeSoto, Glades, Hendry, Lee, Sarasota |
| 9 | Indian River, Martin, Okeechobee, Palm Beach, St. Lucie |
| 10 | Broward |
| 11 | Miami-Dade, Monroe |

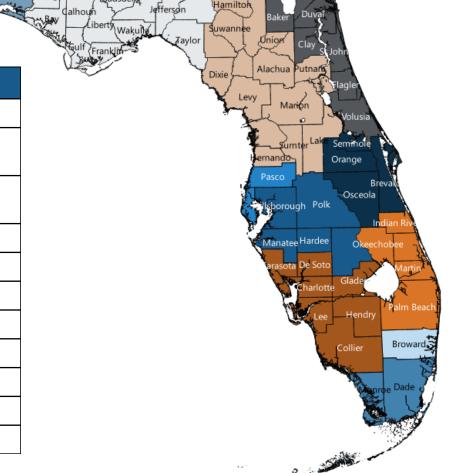


Table Of Contents

D.9. Medicaid Managed Care Program MMA Health Plans By Region

Managed Care Regions

| Standard Health Plans | | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
|-----------------------------------|---|---|---|---|---|---|---|---|---|----|----|
| Amerigroup Florida, Inc | | | | | Х | Х | Χ | | | | Х |
| Better Health | | | | | | Х | | | | Х | |
| Coventry Health Care | | | | | | | | | | | Χ |
| Humana Medical Plan | Х | | | | | Х | | | Х | Х | Χ |
| Molina Healthcare Of Florida, Inc | Х | | | Х | | Х | Х | Х | Х | | Χ |
| Prestige Health Choice | | Х | Х | | Х | Х | Х | Х | Х | | Χ |
| SFCCN | | | | | | | | | | Х | |
| Simply Healthcare Plans, Inc | | | | | | | | | | | Χ |
| Staywell Health Plan Of Florida | | Х | Х | Х | Х | Х | Х | Х | | | Х |
| Sunshine State Health Plan, Inc | | | Χ | Х | Χ | Χ | Χ | Χ | Χ | Χ | Χ |
| UnitedHealthcare Of Florida, Inc | | | Х | Х | | | Х | | | | Χ |

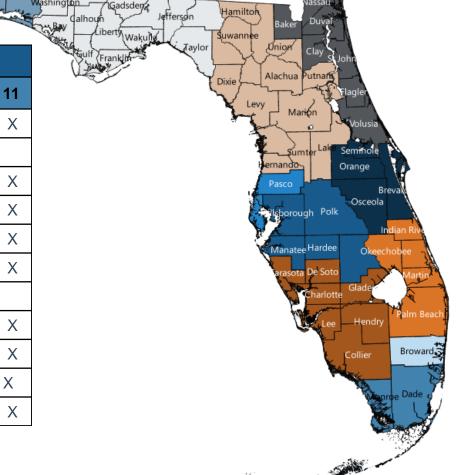


Table Of Contents

D.10. Medicaid Managed Care Program MMA Specialty Health Plans By Region

2

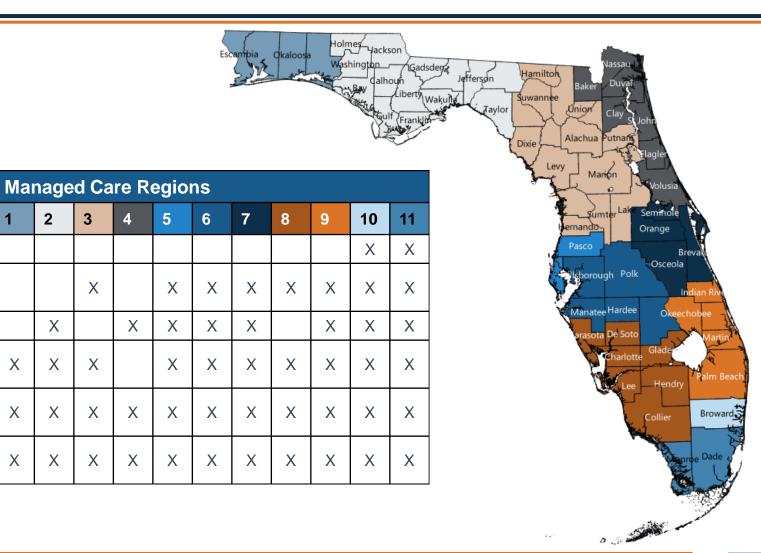
3

X

Χ

X

X



| Th | e information provided by PsychU is intended for your educational benefit only. It is not intended as, nor is it a substitute for medical care or advice |
|----|--|
| | or professional diagnosis. Users seeking medical advice should consult with their physician or other healthcare professional. |

5

Specialty Health Plans

with chronic conditions

HIV/AIDS

welfare

AHF Positive Healthcare - HIV/AIDS

Freedom Health, Inc – Dual eligibles

Magellan Complete Care – SMI

Simply/Clear Health Alliance -

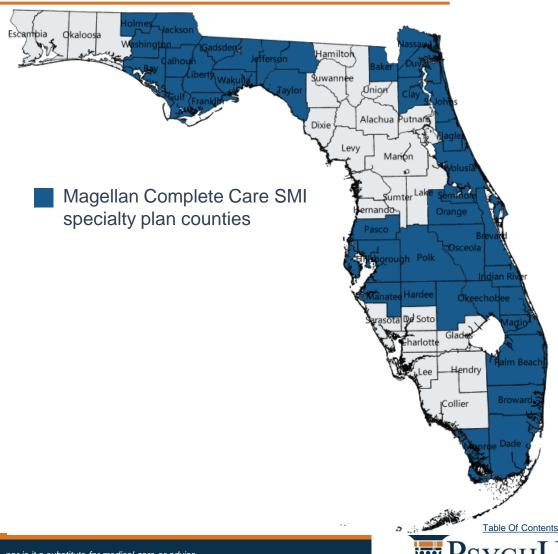
Sunshine State Health Plan - Child

Children with chronic conditions

Children's Medical Services Network –

D.11. Medicaid Managed Care Program MMA SMI Specialty Plan

- The state enrolls individuals ages six and older, with an SMI or SED diagnosis, into Magellan Complete Care, its specialty plan for individuals with SMI
 - Individuals who do not wish to be enrolled in the specialty plan may enroll in a standard health plan
 - The plan is available in all parts of the state except regions 1, 3, and 8
 - The state estimates that 140,000 individuals are eligible for the program; as of April 2018, enrollment was 79,203
- The plan covers all state benefits, and additionally provides an intensive outpatient therapy benefit for addiction
- The plan also must develop a care coordination/case management program to address the special needs of the enrolled population



D.12. Medicaid Managed Care Program Long-Term Care Program

- The Long-Term Care (LTC) program provides nursing facility and HCBS to elderly persons and adults with disabilities who meet the requirements for a nursing facility level of care
- The LTC plans are paid a capitated rate to provide LTSS; all other state plan services are provided either through the Managed Medical Assistance (MMA) program or the FFS delivery system
- As of April 2018, 100,220 persons received services through the LTC program
- The LTC program is available statewide, but the six plans are available by region; individuals can choose among plans available in their region
- Enrollment is mandatory for persons needing a nursing facility level of care who are:
 - 65 years or older
 - 18 years or older and eligible for Medicaid due to disability

- In hospice or institutional care
- Aged out of the children's medical services program
- Enrollment is optional for persons who have other creditable health insurance coverage or are enrolled in the following programs:
 - Developmental Disabilities Waiver
 - Familial Dysautonomia Waiver
 - Model Waiver

Long-Term Care Program Services

- 1. Adult companion care
- 2. Adult day health care
- 3. Assisted living
- 4. Assistive care services
- Attendant care
- 6. Behavioral management
- 7. Care coordination/case management
- 8. Caregiver training
- 9. Home accessibility adaptation
- 10. Home-delivered meals
- 11. Homemaker
- 12. Hospice
- 13. Intermittent and skilled nursing
- 14. Medical equipment and supplies
- 15. Medication administration
- 16. Medication management
- 17. Nursing facility
- 18. Nutritional assessment/risk reduction
- 19. Personal care
- 20. Personal emergency response system
- 21. Respite care
- 22. Occupational, physical, respiratory, and speech therapy
- 23. Non-emergency transportation

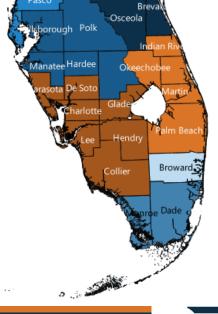


D.13. Medicaid Managed Care Program LTC Plans By Region



| | Managed Care Regions | | | | | | | | | | |
|--------------------------------|----------------------|---|---|---|---|---|---|---|---|----|----|
| Long-Term Care Plans | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| Amerigroup Florida | | | | | | | | | | Χ | Χ |
| Coventry Healthcare Of Florida | | | | | | Х | Х | | Х | | Х |
| Humana Medical Plan | Χ | Х | Χ | Х | Χ | Х | Χ | Χ | Χ | Х | Χ |
| Molina Healthcare Of Florida | | | | | Χ | Х | | | | | Χ |
| Sunshine State Health Plan | Χ | | Χ | Х | Χ | Χ | Χ | Χ | Х | Χ | Χ |
| UnitedHealthcare Of Florida | | Х | Х | Х | X | Х | Х | Х | Х | | Х |

Managed Care Pegions



Suwann∳e

D.14. Medicaid Managed Care Program Behavioral Health Benefits

- Behavioral health and pharmacy benefits are included in the MMA standard health and specialty plans' capitation rates
- The Magellan Complete Care specialty plan for persons with SMI offers an expanded intensive outpatient therapy benefit for addiction
- Matching funds for addiction treatment comprehensive aftercare, individual and group peer recovery support, and intervention are provided FFS by the state to counties, and are not the responsibility of the health plans
- The health plans may offer crisis stabilization services in lieu of state plan services if cost effective and consented to by the individual

Managed Care Mental Health Benefits

- 1. Inpatient services
- 2. Assessment, evaluation, and testing
- 3. Treatment plan development and modification
- 4. Medication management
- 5. Individual, group, and family therapy
- 6. Day services
- 7. Psychosocial rehabilitation
- 8. Clubhouse services
- 9. Targeted case management
- 10. Therapeutic on-site services for individuals under 21 years old

Managed Care Addiction Treatment Benefits

- Inpatient detoxification
- 2. Assessment and evaluation
- 3. Treatment plan development and modification
- 4. Individual, group, and family therapy
- 5. Medication assisted treatment
- 6. Day services



D.15. Medicaid Managed Care Program SMI Population

- The SMI population is mandatorily enrolled in managed care unless they meet FFS criteria for exemption
- Individuals with SMI can enroll in a health plan specially designed to meet their needs in all but three regions
- It is estimated that as of April 2018, 77% of the SMI population was enrolled in managed care





D.16. Medicaid Program

Care Coordination Initiatives









Accountable Care Organization (ACO) Program

None

Affordable Care Act Health Home

None

Patient-Centered Medical Home (PCMH)

 No statewide program, but health plans may link provider organization incentive payments to PCMH accreditation Other Care Coordination Initiative

None



D.17. Medicaid Program Demonstration & Care Management Waiver

| Waiver Title | Waiver Description | Waiver Type | Enrollment Cap | Effective Date | Expiration Date |
|---|---|----------------|-------------------|-------------------|--------------------|
| Florida Managed Medical Assistance (FMMA) | Expands managed care throughout the state and authorizes specialty plans for complex care populations Establishes a low-income pool of \$1.5 billion per year to support safety-net provider organizations | 1115 | None | 07/31/2014 | 06/30/2022 |
| Florida Long Term Managed Care (FL-17) | Authorizes provision of LTSS through a managed care program; operates concurrently with FL Long-Term Care Managed Care 1915 (c) waiver | 1915 (b) | None | 12/28/2016 | 06/30/2021 |
| Florida NEMT (FL-18) | Authorizes selective contracting for non-emergency transportation services | 1915 (b) | None | 02/01/2017 | 01/31/2019 |
| Florida Medicaid Family Planning Waiver | Provides family planning services to women with incomes below 185% of the FPL | 1115 | None | 01/01/1998 | 06/30/2018 |

In November 2016, the state submitted an FMMA waiver amendment proposal to receive funding for a pilot program that would provide additional supportive housing services, mobile crisis management, and self-help/peer support for persons aged 21 and older with SMI or addiction who are homeless or at-risk of homelessness due to their disability; the amendment is pending CMS approval



D.18. Medicaid Program Section 1915 (c) HCBS Waivers

| Waiver Title | Target Population | 2018 Enrollment Cap | Operating Unit | Concurrent Management Authority |
|---|--|---------------------------|---|---------------------------------------|
| FL Florida Long-Term Care (0962.R01.00) | Individuals who have brain injury, HIV/AIDS, are medically fragile, or are physically disabled ages 18 to 64; or individuals ages 65 and above | 77,033 | Division Of Medicaid | 1915 (b) waiver |
| FL DD Individual Budgeting (0867.R01.00) | Individuals ages three and above with autism or I/DD | 40,818 | Agency For Persons With Disabilities | None |
| FL Model Waiver (40166.R05.00) | Individuals who are medically fragile from birth to age 20 | 20 | Division Of Medicaid | None |
| FL Familial Dysautonomia Waiver (40205.R02.00) | Individuals ages three to 64 who are medically fragile | 15 | Division Of Medicaid | None |



D.19. Medicaid Program New Initiatives

- Florida is negotiating new SMMC contracts with health plans selected through a competitive re-procurement process
 - The scheduled date for the new health plans to begin operations is January 1, 2019; however, protests filed by non-awardees may delay the launch
 - Under state law, the contracts will be in effect for five years with no renewal period
- The contracts will restructure the managed care delivery system, with the greatest change being the integration of LTC services into SMMC acute care health plans
- Four types of health plans will operate under the new contract:
 - Comprehensive Long-Term Care (Comprehensive) plans: These plans will provide physical and behavioral health services to all enrollees and LTC services to eligible recipients
 - Long-Term Care Plus (LTC Plus) plans: These plans will serve only the LTC population and deliver physical health, behavioral health, and LTC services
 - Managed Medical Assistance (MMA) plans: These plans will deliver physical and behavioral health services only; enrollees who
 require LTC services may not enroll in these plans
 - Specialty plans: These plans will deliver services to targeted populations
- The existing geographic service regions will not change under the new contracts
- The state has not clarified how specialty plan enrollees will receive LTC services under the new contracts; currently 16,693 specialty plan enrollees, including 15,361 individuals with SMI, receive services from the standalone LTC plans



D.20. Medicaid Managed Care Program Contract Awards By Region

| | Ma | nage | ed C | are F | Regi | ons | | | | | | |
|----------------------------------|---------------|------|------|-------|------|-----|---|---|---|---|----|----|
| Plan | Туре | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| Aetna/Coventry | Comprehensive | | | | | | | | | | | Х |
| Best Care | MMA | | | | | | | | Х | | | |
| Community Care Plan | MMA | | | | | | | | | | Х | |
| Florida Community Care | LTC Plus | Х | | Х | Х | Х | Х | Х | Х | Х | Х | Х |
| Humana | Comprehensive | | Х | Х | Х | Χ | Χ | Х | Х | Х | Х | Χ |
| Simply Healthcare Plans, Inc | Comprehensive | | | | | | Х | Х | | | | Х |
| Staywell Health Plan Of Florida | Comprehensive | | Х | Х | Х | Χ | Х | Х | Х | Х | | Х |
| Sunshine State Health Plan, Inc | Comprehensive | Х | | Х | Х | Х | Х | Х | Х | Х | Х | Х |
| UnitedHealthcare Of Florida, Inc | Comprehensive | | | | | | Χ | | | | | Χ |

Best Care and Florida Community Care will be newcomers to the Florida Medicaid managed care program; incumbent plans Amerigroup, Better Health, Molina, and Prestige were not selected to continue operations



Osceola

allsborough Polk

D.21. Medicaid Managed Care Program Specialty Plan Contract Awards By Region

| | IVICA | mage | su O | ai C i | regi | 0113 | | | | | | |
|---------------------------------|---------------------------|------|------|--------|------|------|---|---|---|---|----|----|
| Specialty Plan | Target Population | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| Clear Health Alliance | Individuals with HIV/AIDs | X | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х |
| Staywell Health Plan Of Florida | Individuals with SMI | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х | Х |
| Sunshine State Health | Child welfare | | | | | | | | | | | |

population

• Incumbents Magellan Complete Care (population with SMI) and AHF Positive Healthcare (population with HIV/AIDS) were not awarded contracts

Managed Care Regions

- Florida is planning to privatize the Children's Medical Services Network, the state-operated specialty plan for children with chronic conditions, under a separate procurement process that is scheduled to begin in June 2018
- Florida state law permits participation of certain Medicare Advantage plans in the SMMC program without competitive procurement; as a result, incumbent plan Freedom Health, Inc, which serves dual eligibles with chronic conditions, is eligible to continue operations

Osceola

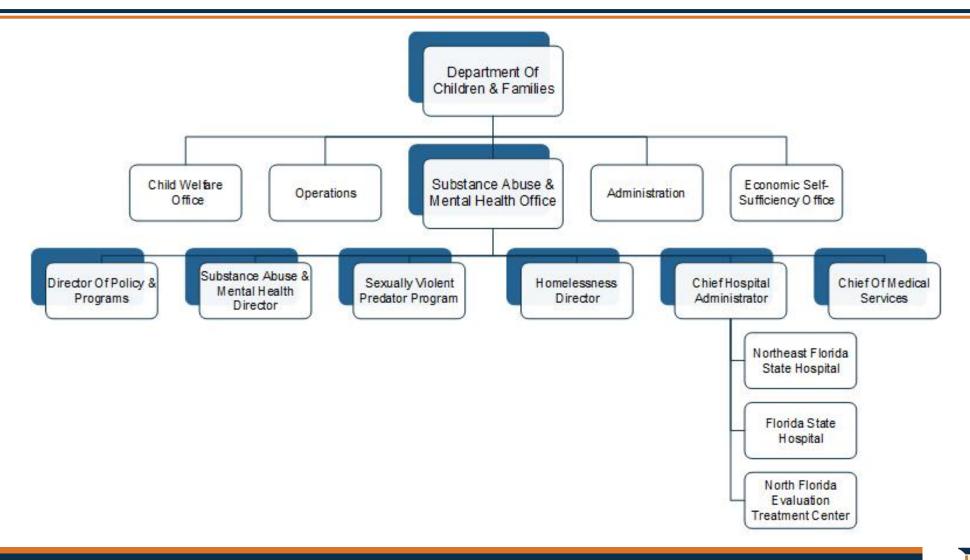
llsborough Polk

Plan. Inc



E. State Behavioral Health Administration & Finance System

E.1. Substance Abuse & Mental Health Office Governance Organization Chart



E.2. Substance Abuse & Mental Health Office Governance Key Leadership

| Name | Position | Department |
|------------------|---|--|
| Mike Carroll | Secretary | Department Of Children & Families (DCF) |
| David Fairbanks | Deputy Secretary | Department Of Children & Families (DCF) |
| John Bryant | Assistant Secretary For Substance Abuse & Mental Health | DCF Substance Abuse & Mental Health Office |
| Ute Gazioch | Substance Abuse & Mental Health Director | DCF Substance Abuse & Mental Health Office |
| Robert Quam | Chief Hospital Administrator | DCF Substance Abuse & Mental Health Office |
| Wendy Scott | Director Of Policy & Programs | DCF Substance Abuse & Mental Health Office |
| Carolyn Drazinic | Chief Of Medical Services | DCF Substance Abuse & Mental Health Office |



E.3. Mental Health & Addiction Hospital Bed Distribution

| Mental Health & Addiction Treatment Bed Capacity | |
|---|-------|
| Total number of hospitals with mental health and addiction beds | 56 |
| Number of mental health and addiction beds | 5,078 |
| Number of mental health and addiction beds per 100,000 population | 24.64 |

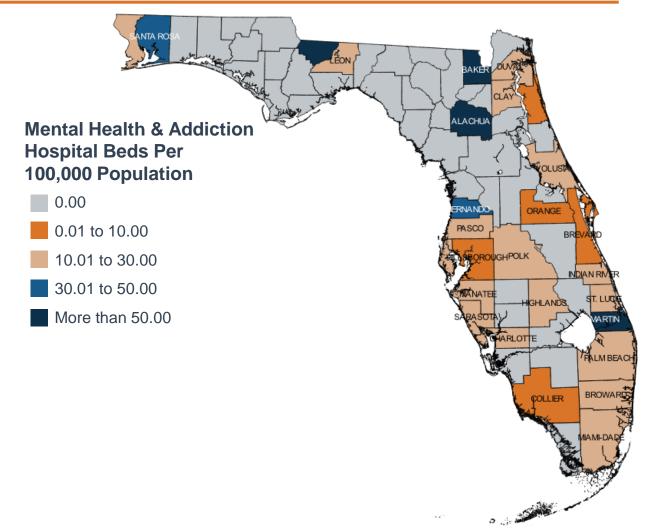


Table Of Contents

E.4. State Psychiatric Institutions

| State Psychiatric Institutions | | | | | | | | | | | |
|---|-----------------|-------------------|----------------|-------|--|--|--|--|--|--|--|
| Institution | Туре | Operator | Location | Beds | | | | | | | |
| Florida State Hospital | Civil, Forensic | State Of Florida | Chattahoochee | 959 | | | | | | | |
| Northeast Florida State Hospital | Civil | State Of Florida | Macclenny | 633 | | | | | | | |
| South Florida State Hospital | Civil | Correct Care, LLC | Pembroke Pines | 341 | | | | | | | |
| South Florida Evaluation & Treatment Center | Forensic | Correct Care, LLC | Florida City | 249 | | | | | | | |
| Treasure Coast Treatment Facility | Forensic | Correct Care, LLC | Indiantown | 224 | | | | | | | |
| North Florida Evaluation & Treatment Center | Forensic | State Of Florida | Gainesville | 193 | | | | | | | |
| Total | | | | 2,599 | | | | | | | |



E.5. State Psychiatric Institutions

Catchment Areas



State Hospital Civil Treatment Services Catchment Areas

- Florida State Hospital
- Northeast Florida State Hospital
- South Florida State Hospital

Florida State Hospital, South Florida Evaluation & Treatment Center, Treasure Coast Treatment Facility, and North Florida Evaluation & Treatment Center provide forensic treatment services to persons from throughout the state



MIAMI-DAD



F. State Behavioral Health Stakeholder Organizations



F.1. Accountable Care Organizations

| Other Medicare ACO Models | | | | | | | |
|--|-----------------------|--|--|--|--|--|--|
| ACO | Model | | | | | | |
| Accountable Care Of Northeast Florida, LLC | Advance Payment Model | | | | | | |
| Accountable Care Options, LLC | Next Generation Model | | | | | | |
| Accountable Care Partners, LLC | Advance Payment Model | | | | | | |
| ACO Health Partners | Advance Payment Model | | | | | | |
| American Health Alliance | Advance Payment Model | | | | | | |
| Baroma Accountable Care, LLC | Next Generation Model | | | | | | |
| Central Florida Physicians Trust, LLC | Advance Payment Model | | | | | | |
| Citrus ACO, LLC | Investment Model | | | | | | |
| Deep South Regional ACO | Investment Model | | | | | | |
| HealthCare Partners ACO California, LLC | Next Generation Model | | | | | | |
| Physicians Collaborative Trust ACO, LLC | Advance Payment Model | | | | | | |
| PremierMD ACO, LLC | Investment Model | | | | | | |
| Primary Care Alliance, LLC | Next Generation Model | | | | | | |
| Primary Partners, LLC | Advance Payment Model | | | | | | |
| Reliance Health Network | Advance Payment Model | | | | | | |

| | Medicare Shared | Savi | ngs Program |
|------------|---|------------|---|
| 1. | Accountable Care Coalition Of Northwest Florida, LLC | 20. | Holy Cross Physician Partners ACO, LLC |
| 2. | Accountable Care Medical Group Of Florida | 21. 22. | Integral Healthcare, LLC Integrated Care Alliance, LLC |
| 3. | Accountable Care Network Of Independent Physicians | 23. | Medical Consultants Management ACO |
| 4. 5. | Aledade Florida Central ACO Allcare Options, LLC | 24. | Meridian Health Systems ACO Corporation |
| 6. | BayCare Physician Partners ACO, LLC | 25. | Milestone Health, Inc |
| 7. 8. | Bethesda Health Quality Alliance, LLC Broward Guardian | 26. | Millennium Accountable Care Organization |
| 9. 10. | Central Florida ACO Collaborative Care Of Florida, LLC | 27. 28. | Next ACO Of Nature Coast Palm Beach Accountable Care |
| 11. 12. | Emerald Coast ACO, LLC Emerald Physician Services, LLC | 29. | Organization, LLC Paradigm ACO, LLC |
| 13. 14. | First Coast Health Alliance, LLC Florida Medical Clinic ACO, LLC | 30. 31. | Physician First ACO, LLC Physicians ACO, LLC |
| 15. | Florida Physicians Trust, LLC | 32. | PQN-Georgie, LLC |
| 16. 17. | GulfCoast Accountable Care Network Health Choice Care, LLC | 33. 34. | Select Physicians ACO, LLC Space Coast ACO |
| 18. 19. | Health First Partners, LLC Health Point ACO, LLC | 35. | St Vincent's Accountable Care Organization, LLC |
| | | 36. | The Physicians Accountable Care Organization |
| | | 37. 38. | USMM Accountable Care Partners West Florida ACO, LLC |



F.2. Accountable Care Organizations (Continued)

| Commercial | | | | | | | |
|---|--------------------------|--|--|--|--|--|--|
| ACO | Commercial Insurer | | | | | | |
| BayCare Physician Partners ACO, LLC | Aetna, Cigna, Blue Cross | | | | | | |
| Boca Raton Regional Hospital | Aetna, Coventry | | | | | | |
| Broward Health ACO | Cigna | | | | | | |
| Cleveland Clinic Florida | Florida Blue | | | | | | |
| Florida Physicians Trust, LLC | UnitedHealthcare | | | | | | |
| Holy Cross Physician Partners ACO, LLC | Cigna, Florida Blue | | | | | | |
| Medical Specialists Of Palm Beach | Florida Blue | | | | | | |
| Memorial Health Network | Cigna | | | | | | |
| Moffitt Cancer Center | Florida Blue | | | | | | |
| NCH Healthcare System | Florida Blue | | | | | | |
| Orlando Health Physician Partners | Cigna, Florida Blue | | | | | | |
| Physician Health Partners Florida | Florida Blue | | | | | | |
| Primary Partners, LLC | Cigna | | | | | | |
| PrimeHealth Physicians | Cigna | | | | | | |
| Tenet Healthcare / Advantage Health Network | Cigna, Florida Blue | | | | | | |





G. Appendices

Acronym Legend

| Acronym | Definition | Acronym | Definition | Acronym | Definition |
|------------|---|-------------|---|-------------|---|
| <u>ACA</u> | Affordable Care Act | <u>FPL</u> | Federal Poverty Level | NCH | Naples Community Hospital |
| ACO | Accountable Care Organization | FQHC | Federally Qualified Health Center | NEMT | Non-Emergency Medical Transportation |
| AHF | AIDS Healthcare Foundation | <u>HCBS</u> | Home- & Community-Based Services | <u>PCCM</u> | Primary Care Case Management |
| ASO | Administrative Services Organization | HIV/AIDS | Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome | OSAMH | Office Of Substance Abuse & Mental Health |
| BCBS | Blue Cross Blue Shield | I/DD | Intellectual/Developmental Disability | <u>PCCM</u> | Primary Care Case Management |
| CMS | Centers For Medicare & Medicaid Services | ICF/IDD | Intermediate Care Facility / Intellectual Or Developmental Disabilities | РСМН | Patient-Centered Medical Home |
| DCF | Department Of Children & Families | <u>IMD</u> | Institutions For Mental Disease | SED | Serious Emotional Disturbance |
| DD | Developmental Disabilities | LLC | Limited Liability Company | SFCCN | South Florida Community Care Network |
| D-SNP | Dual Eligible Special Needs Plan | LTC | Long-Term Care | <u>SMI</u> | Serious Mental Illness |
| EPSDT | Early & Periodic Screening, Diagnosis & Treatment | <u>LTSS</u> | Long-Term Services & Supports | SMMC | Statewide Medicaid Managed Care |
| <u>FFS</u> | Fee-For-Service | MMA | Managed Medical Assistance | UHC | UnitedHealthcare |
| FL | Florida | MSA | Metropolitan Statistical Area | USMM | United States Medical Management |
| FMMA | Florida Managed Medical Assistance | | | | |



| Word | Abbreviation | Definition |
|---|--------------|---|
| Accountable Care Organizations | ACO | ACOs are groups of providers—such as physicians and hospital systems—that form an agreement to coordinate care for a set group of consumers. If the ACO delivers high quality care—measured through performance metrics—and lowers the cost of providing care against a baseline, then the organization receives a portion of the savings generated. ACOs can exist alongside all payment structures (fee-for-service and managed care delivery systems) and payers (Medicare, Medicaid, commercial). |
| Administrative Services Organization | ASO | An arrangement in which an organization hires a third party to deliver administrative services to the organization, such as claims processing and billing. The organization bears the risk for all claims. |
| Capitation | | A set amount of money paid per enrollee per month to a health care entity to cover the cost of health care services. Generally the entity assumes full-risk for the cost of each enrollee's care. |
| Dual Eligible | | An individual who is eligible for Medicare (Part A and B) and Medicaid. Medicare serves as the individual's primary insurance, and Medicaid acts as a supplement. Dual eligibles are sometimes referred to as Medicare-Medicaid enrollees (MMEs). |
| Federal Poverty Level | FPL | The U.S. Department of Health and Human Services sets a standard level of income that is used to determine eligibility for services and benefits, including Medicaid. In 2018, the FPL is \$12,140 for an individual and \$25,100 for a family of four. |
| Fee-For-Service | FFS | A system in which provider organizations are reimbursed for each covered service such as an office visit, test, or procedure according to rates set by the payer. |



| Word | Abbreviation | Definition |
|--------------------------------------|--------------|---|
| Health Home | | A "whole person" care coordination model that specifically targets populations with chronic conditions including those with SMI. Health homes provide six essential functions: 1.) Comprehensive care management; 2.) Care coordination and health promotion; 3.) Comprehensive transitional care from inpatient to other settings, including appropriate follow-up; 4.) Individual and family support; 5.) Referral to community and social support services; 6.) Use of health information technology to link services. |
| Health Insurance Marketplace | HIM | Created by the PPACA, the health insurance marketplace is an online service where individuals and small businesses can purchase health insurance. The federal government subsidizes coverage purchased on the marketplace through premium tax credits for individuals with income up to 400% of the FPL. |
| Home- & Community- Based Services | HCBS | Long-term services and supports provided in the home or community in order to avoid institutionalization. Traditionally provided through 1915(c) waivers, HCBS services are usually limited to specific populations and a specific number of people. HCBS services include skilled nursing care, personnel care services, assistance with activities of daily living, and custodial care. |
| Institutions For Mental Disease | IMD | A hospital, nursing facility, or other institution of more than 16 beds that is primarily engaged in providing diagnosis, treatment, or care of persons with mental diseases, including addiction. Federal financial participation is available for Medicaid IMD services for individuals under the age of 21 and age 65 and over. In recent years, CMS has relaxed the rules prohibiting payments in IMDs for individuals age 21-64. Medicaid health plans may provide up to 15 days of IMD services per month in lieu of state plan services if medically appropriate, cost effective, and consented to by the individual. Additionally, states may be granted a 1115 waiver authority to allow individuals to receive residential addiction treatment in IMDs. |
| Long-Term Services & Supports | LTSS | Services provided in the home, community, or institutional setting to those who experience difficulty living independently and completing activities of daily living as a result of cognitive disabilities, physical impairments, disabling chronic conditions and/or age. |



| Word | Abbreviation | Definition |
|--|----------------|--|
| Managed Care/ Managed Care Organization | MCO | A health care delivery and financing system designed to manage cost, utilization, and quality. In Medicaid, states generally implement managed care through contracts with health plans, which provide a limited set of benefits to enrollees through a capitated or per person per month (PMPM) rate. The health plans generally assumes full-risk for the cost of treatment, and therefore usually contracts with a network of provider organizations to provide care at the most efficient rate possible while still maintaining member health. |
| Managed Medical Assistance | MMA | Florida's Medicaid managed care program for physical and behavioral health services. It includes standard plans for most adults and children and specialty plans for persons with chronic conditions or certain diagnoses. |
| Medicaid | | Medicaid is a joint federal-state program that provides health coverage to economically disadvantaged populations, such as low-income adults, children, and aged, blind, and disabled (ABD) individuals. States establish their own eligibility standards, benefit packages, provider payment policies, and administrative structures under broad federal guidelines. Financing is a shared responsibility of the federal government and the states. |
| Medicaid Waiver Section 1115 | 1115 waiver | Known as research and demonstration waivers, states can apply for program flexibility to test new or existing approaches to financing and delivering Medicaid and CHIP. |
| Medicaid Waiver Section 1915(b) | 1915(b) waiver | States can apply for waivers to provide services through managed care delivery systems, or otherwise limit people's choice of providers. |
| Medicaid Waiver Section 1915(c) | 1915(c) waiver | States can apply for waivers to provide long-term care services in home and community-based settings, rather than institutional settings. |
| Medicaid Waiver Concurrent Section 1915(b) & 1915(c) | | States can apply to simultaneously implement two types of waivers to provide a continuum of services to the elderly and people with disabilities, as long as all Federal requirements for both programs are met. |



| Word | Abbreviation | Definition |
|--|-----------------|---|
| Medical Home | | A medical home is not a physical place, but a model for care coordination. Medical homes provide primary care services, care coordination, enhanced access to care, and care that is culturally and linguistically appropriate. Medical homes exist across multiple payers. |
| Medicare | | Federal health insurance for individuals over the age of 65, individuals with certain disabilities, and individuals with end stage renal disease. Medicare covers most acute care services (which may include psychiatric care), but does not cover LTSS or non-physician behavioral health services. |
| Medicare Advantage | MA | Medicare Part C - also known as Medicare Advantage - is a program which allows individuals who are eligible for Medicare Parts A and B to elect a private health plan to provide their Medicare coverage. The federal government pays the plan's premiums up to a set level, and individuals are responsible for the difference. |
| Metropolitan Statistical Area | MSA | An urbanized area of 50,000 or more population plus adjacent territory that has a high degree of social and economic integration as measured by commuting ties. |
| Patient-Centered Medical Home | РСМН | See Medical Home. |
| Patient Protection & Affordable Care Act | PPACA or ACA | U.S. health care reform signed into law in 2010. The legislation regulates certain aspects of private and public health insurance programs and authorizes an individual mandate to secure essential health coverage, premium tax credits for the purchase of private health insurance, and increased insurance coverage of preexisting conditions. In 2012 the Supreme Court ruled that state participation is optional for provisions of the law expanding Medicaid coverage to adults ages 18 to 64 with incomes under 138% of the FPL. In 2017, Congress repealed the tax penalties associated with the individual mandate essentially ending the mandate. |



| Word | Abbreviation | Definition |
|---------------------------------|--------------|--|
| Primary Care Case Management | PCCM | A health care delivery system model with limited utilization and cost control. Under the PCCM model, Medicaid enrollees choose a primary care physician who acts as a gatekeeper for more intensive services. The primary care physician generally receives a per person per month (PMPM) fee for care coordination, and is reimbursed fee-for-service for all medical services provided. Some states consider PCCM a managed care delivery model, while other states consider it an FFS delivery model. |
| Serious Mental Illness | SMI | A mental, behavioral, or emotional disorder that lasts for a sufficient duration of time and causes impairment of major life activities. Serious mental illnesses include major depression, schizophrenia, bipolar disorder, obsessive compulsive disorder (OCD), panic disorder, post traumatic stress disorder (PTSD), and borderline personality disorder. |
| Value-Based Reimbursement | VBR | Reimbursement model in which payers financially reward or penalize health care provider organizations for performance on quality and cost of care. VBR payment mechanisms include P4P; capitation; shared savings models; shared risk models; and payments based on clinically-defined episodes, called episodes of care or bundled payments. |



A. Executive Summary

A.1. Florida Physical Health Care Coverage Map

• Information compiled from sources provided throughout the profile.

A.2. Medicaid System Overview

• Information compiled from sources provided throughout the profile.

A.3. Medicaid Care Coordination Initiatives

• Information compiled from sources provided throughout the profile.

A.4. Behavioral Health Safety-Net Delivery System: Overview

• Information compiled from sources provided throughout the profile.

A.5. State Behavioral Health Safety-Net Delivery System

- Florida Department of Children and Families.(2018, January 1). Florida Substance Abuse and Mental Health Annual Plan Update. Retrieved May 2, 2018 from http://www.dcf.state.fl.us/programs/samh/publications/Substance%20Abuse%20and%20Mental%20Health%20Services%20Plan%202017%20Update.pdf
- Florida Department of Children and Families. Managing Entities. Retrieved May 2, 2018 from http://www.myflfamilies.com/service-programs/substance-abuse/managing-entities

A.6. State Behavioral Health Safety-Net Delivery System: Managing Entities Map

• Florida Department of Children and Families. Managing Entities. Retrieved May 2, 2018 from http://www.myflfamilies.com/service-programs/substance-abuse/managing-entities

A.7. State Behavioral Health Safety-Net Delivery System: Managing Entities

• Florida Department of Children and Families. Managing Entities. Retrieved May 2, 2018 from http://www.myflfamilies.com/service-programs/substance-abuse/managing-entities



B. Florida Health Financing System Overview

B.1. Population Demographics

- United States Census Bureau. 2016 American Community Survey 1-Year Estimates K200104 Population By Age. Retrieved November 29, 2017 from https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml
- United States Census Bureau. 2016 American Community Survey 1-Year Estimates K200104 Population By Age. Retrieved November 29, 2017 from https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml
- United States Census Bureau. 2016 American Community Survey 1-Year Estimates B03002 Hispanic or Latino Origin By Race. Retrieved November 29, 2017 from https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml
- United States Census Bureau. 2016 American Community Survey 1-Year Estimates S1903 Median Income In the Past 12 Months. Retrieved November 29, 2017 from https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml
- United States Census Bureau. 2017 Current Population Survey Annual Social and Economic Supplement POV-46 Poverty Status By State. Retrieved November 29, 2017 from https://www.census.gov/data/tables/time-series/demo/income-poverty/cps-pov/pov-46.html

B.2. Population Centers

- United States Census Bureau. Percent Urban and Rural in 2010 By State. Retrieved December 4, 2017 from https://www.census.gov/geo/reference/ua/urban-rural-2010.html
- United States Census Bureau. 2016 Annual Estimates of Residential Population-Metropolitan and Micropolitan Statistical Area GCT-PEPANNRES. Retrieved December 21, 2017 from https://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml
- United State Department of Commerce. (2013, February 28). Counties in Metropolitan Statistical Areas. Retrieved December 21, 2017 from https://www.bea.gov/regional/docs/msalist.cfm?mlist=45

B.3. Population Distribution By Payer: National Vs. State

OPEN MINDS. (2018). Serious Mental Illness Prevalence Estimates.

B.4. Largest State Health Plans By Enrollment

- OPEN MINDS. (2017, December). Health Plans Database.
- TRICARE. (2018, April 16). Beneficiaries by Location. Retrieved May 3, 2018 from http://www.tricare.mil/About/Facts/BeneNumbers/States
- Health Plans USA. (2017, September). Subscription Database. Available from http://www.markfarrah.com/products/health-plans-usa.aspx
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml



B.5. Largest State Health Plans By Estimated SMI Enrollment

- OPEN MINDS. (2017, December). Health Plans Database.
- TRICARE. (2018, April 16). Beneficiaries by Location. Retrieved May 3, 2018 from http://www.tricare.mil/About/Facts/BeneNumbers/States
- Health Plans USA. (2017, September). Subscription Database. Available from http://www.markfarrah.com/products/health-plans-usa.aspx
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data analytics/enrollment report/index.shtml

B.6. Health Insurance Marketplace

- United States Department of Health and Human Services. (2017, October 25). Plan Year 2018 Individual Medical Coverage Landscape. Retrieved November 1, 2017 from https://data.healthcare.gov/dataset/QHP-PY2018-Medi-Indi-Land-10-23-2017/hd64-a3rh
- United States Department of Health and Human Services. (2017, October 25). Plan Year 2018 SHOP Medical Landscape. Retrieved November 1, 2017 from https://data.healthcare.gov/dataset/QHP-PY2018-Medi-SHOP-Land-10-23-2017/7r3j-8gie

C. Medicaid Administration, Governance & Operations

C.1. Medicaid Governance: Organizational Chart

• Florida Agency for Health Care Administration. Agency for Health Care Administration Organizational Chart. Retrieved April 27, 2018 from https://ahca.myflorida.com/inside_ahca/org_chart.shtml

C.2. Medicaid Governance: Key Leadership

• Florida Agency for Health Care Administration. Agency for Health Care Administration Organizational Chart. Retrieved April 27, 2018 from https://ahca.myflorida.com/inside_ahca/org_chart.shtml

C.3. Medicaid Expansion Status

- Centers for Medicare and Medicaid Services. (2017, December). MACStats: Medicaid and CHIP Data Book. Retrieved January 2, 2018 from https://www.macpac.gov/macstats/
- Centers for Medicare and Medicaid Services. (2017, December). Medicaid Enrollment Data Collected Through MBES. Retrieved February 2, 2018 from https://www.medicaid.gov/medicaid/program-information/medicaid-and-chip-enrollment-data/enrollment-mbes/index.html
- US Government Publishing Office. (2011, October 1). Code of Federal Regulations Title 42. Retrieved February 2, 2018 from https://www.gpo.gov/fdsys/granule/CFR-2011-title42-vol4-sec440-315



C.4. Medicaid Program Benefits

- Medicaid and CHIP Payment and Access Commission. Mandatory and Optional Benefits. Retrieved December 6, 2017 from https://www.macpac.gov/subtopic/mandatory-and-optional-benefits/
- Florida Agency for Health Care Administration. Medicaid State Plan. Retrieved April 27, 2018 from http://www.fdhc.state.fl.us/medicaid/stateplan.shtml

D. Medicaid Financing & Service Delivery System

D.1. Medicaid Financing & Service Delivery System

- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450
- Florida Agency for Health Care Administration. (2018, February 14). Florida Long-Term Managed Care Section 1915 (b) Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=24301
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml

D.2. Medicaid Service Delivery System Enrollment By Eligibility Group

- Florida State Legislature. (2017) State Statutes Chapter 409. Retrieved April 30, 2018 from https://flsenate.gov/Laws/Statutes
- Florida Agency for Health Care Administration. (2017, March 7). A Snapshot of the Florida Medicaid Long-Term Care Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/LTC/SMMC_LTC_Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, June 8). A Snapshot of the Florida Medicaid Managed Medical Assistance Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/mma/SMMC_MMA_Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450

D.3. Medicaid Fee-For-Service Program: Overview

- Florida Agency for Health Care Administration. (2018, February 14). Florida Long-Term Managed Care Section 1915 (b) Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=24301
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data analytics/enrollment report/index.shtml
- Florida Agency for Health Care Administration. (2017, March 7). A Snapshot of the Florida Medicaid Long-Term Care Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide mc/pdf/LTC/SMMC LTC Snapshot.pdf



D.4. Medicaid FFS Program: Behavioral Health Benefits

- Florida Agency for Health Care Administration. (2017, January). Community Behavioral Health Services Fee Schedule. Retrieved May 2, 2018 from https://ahca.myflorida.com/medicaid/review/Reimbursement/Community_Behavioral_Health_Services.pdf
- Florida Agency for Health Care Administration. (2018, March). Medicaid and the Opioid Crisis. Retrieved May 2, 2018 from https://ahca.myflorida.com/medicaid/mcac/docs/2018-03-20 Meeting/Opioid Presentation MCAC 032018.pdf
- Florida Agency for Health Care Administration. Medicaid Certified Match Substance Abuse Services. Retrieved May 2, 2018 from http://ahca.myflorida.com/Medicaid/substance abuse/index.shtml

D.5. Medicaid FFS Program: SMI Population

- Florida Agency for Health Care Administration. (2017, March 7). A Snapshot of the Florida Medicaid Long-Term Care Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/LTC/SMMC_LTC_Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, June 8). A Snapshot of the Florida Medicaid Managed Medical Assistance Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/mma/SMMC_MMA_Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450

D.6. Medicaid Managed Care Program: Overview

- Florida Agency for Health Care Administration. (2017, March 7). A Snapshot of the Florida Medicaid Long-Term Care Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/LTC/SMMC_LTC_Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, June 8). A Snapshot of the Florida Medicaid Managed Medical Assistance Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide mc/pdf/mma/SMMC MMA Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450
- Florida Agency for Health Care Administration. (2018, February 14). Florida Long-Term Managed Care Section 1915 (b) Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=24301
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data analytics/enrollment report/index.shtml



D.7. Medicaid Managed Care Program: Managed Medical Assistance

- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data analytics/enrollment report/index.shtml
- Florida Agency for Health Care Administration. (2017, June 8). A Snapshot of the Florida Medicaid Managed Medical Assistance Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide mc/pdf/mma/SMMC MMA Snapshot.pdf
- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450

D.8. Medicaid Managed Care Program: Managed Care Regions

• Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450

D.9. Medicaid Managed Care Program: MMA Health Plans By Region

- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml

D.10. Medicaid Managed Care Program: MMA Specialty Health Plans By Region

- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml
- Florida Agency for Health Care Administration. (2017, June 8). A Snapshot of the Florida Medicaid Managed Medical Assistance Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/mma/SMMC_MMA_Snapshot.pdf



D.11. Medicaid Managed Care Program: MMA SMI Specialty Plan

- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data analytics/enrollment report/index.shtml
- Florida Agency for Health Care Administration. (2017, June 8). A Snapshot of the Florida Medicaid Managed Medical Assistance Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide mc/pdf/mma/SMMC MMA Snapshot.pdf
- Florida Agency for Health Care Administration. (2016, November 3).MMA Specialty Plans. Retrieved May 2, 2018 from https://ahca.myflorida.com/medicaid/statewide mc/pdf/mma/Specialty Plans 110316.pdf
- Florida Agency for Health Care Administration. (2017, June). SMI Model Contract. Retrieved May 2, 2018 from http://www.fdhc.state.fl.us/medicaid/statewide_mc/mma_plans_mc.shtml

D.12. Medicaid Managed Care Program: Long-Term Care Program

- Florida Agency for Health Care Administration. (2017, March 7). A Snapshot of the Florida Medicaid Long-Term Care Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/LTC/SMMC_LTC_Snapshot.pdf
- Florida Agency for Health Care Administration. (2018, February 14). Florida Long-Term Managed Care Section 1915 (b) Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=24301
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml

D.13. Medicaid Managed Care Program: LTC Plans By Region

- Florida Agency for Health Care Administration. (2017, March 7). A Snapshot of the Florida Medicaid Long-Term Care Program. Retrieved April 30, 2018 from https://ahca.myflorida.com/Medicaid/statewide_mc/pdf/LTC/SMMC_LTC_Snapshot.pdf
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml

D.14. Medicaid Managed Care Program: Behavioral Health Benefits

- Florida Agency for Health Care Administration. (2017, June). Managed Medical Assistance Plans Prior Model Contracts. Retrieved May 2, 2018 from http://www.fdhc.state.fl.us/medicaid/statewide mc/mma plans mc.shtml
- Florida Agency for Health Care Administration. (2017, January). Community Behavioral Health Services Fee Schedule. Retrieved May 2, 2018 from https://ahca.myflorida.com/medicaid/review/Reimbursement/Community_Behavioral_Health_Services.pdf
- Florida Agency for Health Care Administration. (2018, March). Medicaid and the Opioid Crisis. Retrieved May 2, 2018 from https://ahca.myflorida.com/medicaid/mcac/docs/2018-03-20_Meeting/Opioid_Presentation_MCAC_032018.pdf



D.15. Medicaid Managed Care Program: SMI Population

- Florida Agency for Health Care Administration. (2017, December 21). Florida Managed Medical Assistance Section 1115 Waiver. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid/section-1115-demo/demonstration-and-waiver-list/?entry=8450
- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml

D.16. Medicaid Program: Care Coordination Initiatives

 Florida Agency for Health Care Administration. Patient-Centered Medical Home Resource Information. Retrieved May 2, 2018 from http://ahca.mvflorida.com/medicaid/statewide_mc/Patient.shtml

D.17. Medicaid Program Care Management and Demonstration Waivers

• Centers for Medicare and Medicaid Services. Demonstrations and Waivers. Retrieved May 2, 2018 from <a href="https://www.medicaid.gov/medicaid-chip-program-information/by-topics/waivers/waivers/waivers/waivers/waivers/waivers/services/waivers/waivers/services/waivers/waivers/services/waivers/waivers/service

D.18. Medicaid Program: Section 1915 (c) HCBS Waivers

• Centers for Medicare and Medicaid Services. Demonstrations and Waivers. Retrieved May 2, 2018 from https://www.medicaid.gov/medicaid-chip-program-information/by-topics/waivers/waivers/saceted.html

D.19. Medicaid Program Initiatives

- Florida Agency for Health Care Administration. (2018, April). Florida Statewide Medicaid Monthly Enrollment Report. Retrieved April 30, 2018 from http://www.fdhc.state.fl.us/medicaid/Finance/data_analytics/enrollment_report/index.shtml
- Florida Agency for Health Care Administration. (2018, April 24). Awards Included in the Intent to Award. Retrieved May 3, 2018 from http://ahca.myflorida.com/medicaid/statewide_mc/pdf/Intent_To_Award_Webpost.pdf
- Florida Agency for Health Care Administration. (2017, October 10). Statewide Medicaid Managed Care Re-Procurement Update. Retrieved May 3, 2018 from http://www.fdhc.state.fl.us/Medicaid/recent_presentations/October_2017/SMMC_Procurement_Update_House_HHS_Final.pdf
- Florida Agency for Health Care Administration. (2017, July). Solicitation AHCA ITN 001-17/18- Region 1. Retrieved May 3, 2018 from http://www.myflorida.com/apps/vbs/adoc/F9768_AHCAITN0011718Region1.pdf
- Florida Agency for Health Care Administration. SMMC Reprocurement. Retrieved May 3, 2018 from http://ahca.myflorida.com/medicaid/statewide_mc/smmc_re-procure.shtml



D.20. Medicaid Managed Care Program: Contract Awards By Region

• Florida Agency for Health Care Administration. (2018, April 24). Awards Included in the Intent to Award. Retrieved May 3, 2018 from http://ahca.myflorida.com/medicaid/statewide_mc/pdf/Intent_To_Award_Webpost.pdf

D.21. Medicaid Managed Care Program: Specialty Plan Contract Awards By Region

- Florida State Legislature. (2017). The 2017 Florida Statues Chapter 409. Retrieved May 3, 2018 from
 http://www.leg.state.fl.us/statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=0400-0499/0409/Sections/0409.981.html
- Florida Agency for Health Care Administration. (2018, April 24). Awards Included in the Intent to Award. Retrieved May 3, 2018 from http://ahca.myflorida.com/medicaid/statewide_mc/pdf/Intent_To_Award_Webpost.pdf

E. State Behavioral Health Administration & Finance System

E.1. Substance Abuse & Mental Health Office Governance: Organization Chart

• Florida Department of Children and Families. (2018, April 6). Department of Children and Families Organizational Chart. Retrieved April 27, 2018 from https://www.dcf.state.fl.us/admin/docs/orgchart.pdf

E.2. Substance Abuse & Mental Health Office Governance: Key Leadership

• Florida Department of Children and Families. (2018, April 6). Department of Children and Families Organizational Chart. Retrieved April 27, 2018 from https://www.dcf.state.fl.us/admin/docs/orgchart.pdf

E.3. Mental Health & Addiction Hospital Bed Distribution

OPEN MINDS. (2017, May). Hospital Data Base.

E.4. State Psychiatric Institutions

- Florida Department of Management Services. (2017, September 18). Department of Children and Families Expenditures By Issue and Appropriation Category. Retrieved April 27, 2018 from http://floridafiscalportal.state.fl.us/Document.aspx?ID=17138&DocType=PDF
- Florida Department of Children and Families. State Mental Health Treatment Facilities. Retrieved April 27, 2018 from http://myflfamilies.com/service-programs/mental-health/state-mental-health-treatment-facilities

E.5. State Psychiatric Institution: Catchment Areas

• Florida Department of Children and Families. Circuits and Regions. Retrieved April 27, 2018 from http://www.dcf.state.fl.us/facilities/fsh/docs/catchments.pdf



F. State Behavioral Health Stakeholder Organizations

F.1. Accountable Care Organizations

OPEN MINDS. (2018). Stakeholder Database.

F.2. Accountable Care Organizations: Continued

• OPEN MINDS. (2018). Stakeholder Database.

